

UNITED STATES DISTRICT COURT  
FOR THE EASTERN DISTRICT OF CALIFORNIA

SHARON S. CHAND,

Plaintiff,

v.

ALTA CALIFORNIA REGIONAL  
CENTER, et al.,

Defendants.

No. 2:23-cv-1583 DC SCR (PS)

ORDER AND FINDINGS AND  
RECOMMENDATIONS

Plaintiff, Sharon S. Chand, filed this action pro se and paid the filing fee. The case was accordingly referred to the undersigned pursuant to Local Rule 302(c)(21). Pending before the undersign is Defendants' motion to dismiss the First Amended Complaint ("FAC") under Rule 12(b)(6). ECF No. 5.

For the reasons stated below, the undersigned recommends dismissal of Plaintiff's Fair Employment and Housing Act ("FEHA") claims against all Defendants, Plaintiff's 42 U.S.C. § 1981 claims against Defendants Crick and Rich-Banales, Plaintiff's § 1981 hostile work environment and non-employment-based claims against Defendants Bonnet and Alta California Regional Center ("ACRC"), and all claims against ACRC's Board of Directors. The undersigned further recommends granting Plaintiff leave to amend the dismissed claims, except for the claims against ACRC's Board of Directors, which should be dismissed with prejudice.

## **I. Background**

### **A. The First Amended Complaint**

Plaintiff initiated this case on August 1, 2023. ECF No. 1. On October 25, 2023, Plaintiff filed the FAC. ECF No. 4. In the FAC, Plaintiff asserts claims for harassment and discrimination under FEHA, and violation of her right to make and enforce contracts under 42 U.S.C. § 1981. ECF No. 4 at 5. In support of her claims, she alleges the following facts.

On or around November 1, 2016, Defendant ACRC hired Plaintiff as a Human Resources (“HR”) generalist. ECF No. 4 at 6. On August 6, 2019, Plaintiff participated in a mediation where she was coerced into resigning from her employment at ACRC. *Id.* at 11-12. August 9, 2019, was Plaintiff’s last day of employment at ACRC. *Id.* at 20.

#### **1. Allegations of Discrimination, Harassment, and Retaliation During Plaintiff’s Employment with ACRC**

Plaintiff alleges discrimination and harassment by her supervisor, Jennifer Lynn Crick, HR Director, and three other HR generalists, Julia Marcele Hill, Nicole Adrian-Dacus, and Carson Elizabeth Carter. *Id.* at 6, 10.

Plaintiff’s allegations against Crick are based on Crick’s alleged disparate treatment towards Plaintiff.<sup>1</sup> Plaintiff specifically alleges that Crick treated Plaintiff differently than her white co-workers because, unlike her white co-workers, Plaintiff (1) did not receive a pay raise at the completion of her initial probationary period; (2) carried a heavier workload; (3) was required to provide backup support to her white co-workers, but did not receive that same support herself; (4) was criticized, reprimanded, and ridiculed in private and public; (5) was told “her accent, pronunciation, manner of speaking, and tone was ‘off putting’”; (6) was told English is tricky, with references to English as a Second Language (ESL); and (7) was ignored or mistreated when she complained about mistreatment by her colleagues, Adrian-Dacus and Hill. *Id.* at 6-7.

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<sup>1</sup> Plaintiff does not clearly allege her own race or ethnicity, though certain facts indicate she is of Indian or Fijian/Indian descent. ECF No. 4 at 7 (alleging that Crick “joke[d]” about “there being (2) types of Indians, one with feathers, and the other with a dot, in reference to Plaintiff’s race”); *id.* at 16 (stating in complaint to the Department of Fair Employment and Housing that she was subjected to discrimination based on “Fijian/Indian” ancestry and/or national origin).

1 Plaintiff also alleges that Crick treated other non-white employees differently than white  
2 employees by (1) placing them under surveillance for possible misconduct while they were on  
3 medical leave, and (2) not discharging them in ways that allowed them to obtain unemployment  
4 benefits. *Id.* at 9. Additionally, Crick allegedly ignored complaints from other employees  
5 regarding racist comments by Hill. *Id.*

6 Plaintiff alleges that between February and August of 2019, Hill harassed Plaintiff based  
7 on Plaintiff's race. Plaintiff specifically alleges that Hill made racist comments about: Asians and  
8 their driving abilities; black and brown people, referring to them as criminals, gangsters, and  
9 stating that they depreciate the value of neighborhoods where they live; and how people who look  
10 like Plaintiff are better suited to work at Ikea. *Id.* at 8.

11 On or around May 16, 2019, Plaintiff made internal discrimination and harassment  
12 complaints against Crick, Hill, Adrian-Dacus, and Carter. *Id.* at 8. ACRC hired an investigator  
13 to investigate Plaintiff's complaints. *Id.* at 8. While the investigation was ongoing, on or around  
14 July 1, 2019, Hill verbally and physically attacked Plaintiff, yelling "I'm tired of your bullshit!",  
15 threatening "You're not safe! You're not safe!" and snatching a piece of paper out of Plaintiff's  
16 hand. *Id.* at 8. Crick witnessed this incident and did nothing to deescalate the situation or  
17 separate Hill from Plaintiff. *Id.* at 8. That same day, Plaintiff reported the assault to the  
18 investigator, ACRC's Executive Director Bonnet, and ACRC's Deputy Director Rich-Banales.  
19 *Id.* at 7-8. None of them took action to ensure Plaintiff's safety from Hill during the ongoing  
20 investigation. *Id.* at 8. The following day, Crick defended Hill's actions and accused Plaintiff of  
21 provoking Hill. *Id.*

22 Plaintiff also alleges that ACRC, Bonnet, and Rich-Banales retaliated against her for  
23 making the May 16, 2019, complaint against Crick, Hill, and other co-workers. *Id.* at 10.  
24 Plaintiff alleges that on or about July 19, 2019, Bonnet placed Plaintiff on administrative leave  
25 based on the results of their investigation into her complaints. *Id.* at 10. On or about July 23,  
26 2019, Bonnet and Rich-Banales, informed Plaintiff that her allegations towards Crick were found

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1 unsubstantiated, but her allegations of racism against Hill were substantiated. *Id.* at 10.<sup>2</sup> Hill was  
2 not placed on administrative leave at any point, even after the allegations of racism against her  
3 were substantiated. *Id.* at 10.

4 That same day, Bonnet reprimanded Plaintiff for filing the complaint against Crick and  
5 told Plaintiff that white staff within HR did not feel safe working with Plaintiff because of  
6 Plaintiff's complaints. *Id.* at 10. Bonnet offered her money to quit her job. *Id.* When Plaintiff  
7 refused, Bonnet threatened to reassign Plaintiff outside of HR, and told Plaintiff to take  
8 "accountability" for her role in filing the complaint and provide assurances that she would not  
9 make further complaints about white co-workers. *Id.* When Plaintiff continued to refuse to quit,  
10 Bonnet told Plaintiff she was "not safe" and extended her administrative leave. *Id.* at 10-11.

11 The following day, Bonnet and Rich-Banales called Plaintiff to reiterate that she could not  
12 return to work because the four employees she complained about did not want to work with her  
13 and felt "unsafe." *Id.* at 11. When Plaintiff told Bonnet and Banales that what they were doing  
14 was unlawful and that she was going to file a complaint with the state, they hung up. *Id.*  
15 Sometime before July 30, 2019, Plaintiff filed a complaint with the Department of Fair  
16 Employment and Housing ("DFEH"). *Id.*

17 On July 30, 2019, Bonnet emailed Plaintiff directing her to appear for mediation on  
18 August 6, 2019, to "work through [Plaintiff's] concerns with manager, co-workers and others at  
19 the agency." *Id.* On August 6, 2019, Plaintiff appeared for mediation under the false pretense  
20 that she would be allowed to return to work if she met with the mediator. *Id.* Plaintiff and  
21 Bonnet participated in the mediation, which was facilitated by Phyllis Cheng, former Director of  
22 DFEH. *Id.*

23 Plaintiff alleges that Defendants paid Cheng \$7,000 to facilitate the mediation. *Id.* In  
24 turn, Cheng subjected Plaintiff to seven hours of coercion to resign her employment and sign a  
25 Settlement Agreement, telling Plaintiff that: (1) her employment would be terminated if she left  
26 the mediation; (2) she had waived her right to legal representation when she signed a  
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28 <sup>2</sup> The FAC does not indicate any investigatory findings with respect to Adrian-Dacus or Carter.

1 confidentiality agreement and agreed to participate in the mediation; (3) Plaintiff was unqualified  
 2 to do her job because she had requested accommodations; and (4) Plaintiff's complaint with  
 3 DFEH would not survive. *Id.* When Plaintiff refused to sign the Settlement Agreement,<sup>3</sup> Cheng  
 4 brought Bonnet into the room, and Bonnet threatened "you sign the settlement today or I'll fire  
 5 you tomorrow." *Id.* Plaintiff signed the Settlement Agreement and returned to administrative  
 6 leave until her last day of work at ACRC, on August 9, 2019. *Id.*

## 7                   **2. Allegations of Discrimination, Harassment, and Retaliation Post-Employment** 8                   **Conduct**

9                   After her separation from ACRC, Plaintiff went to DFEH to dismiss her pending  
 10 complaint against ACRC and discuss Bonnet's and Cheng's conduct during the mediation. *Id.* at  
 11 12. DFEH informed Plaintiff that "employers are prohibited from requiring employees to sign a  
 12 release of claims under [FEHA] as a condition of employment," it is "unlawful for employers to  
 13 require employees to sign non-disparagement agreement to deny their right to disclose  
 14 information about unlawful acts in the workplace," and "[s]uch agreements are deemed  
 15 unenforceable as against public policy." *Id.* at 12.

16                  Plaintiff made several attempts to contact ACRC's Board of Directors ("Board") about the  
 17 actions of Bonnet, Banales, and Crick. *Id.* at 13. In or around October 2019, Bonnet blocked  
 18 Plaintiff's calls and emails to the Board. *Id.* Plaintiff then submitted a complaint to the Board via  
 19 ACRC's website. *Id.* Within a day, the Board dismissed Plaintiff's complaint without any due  
 20 diligence or investigation. *Id.* In February 2020, Plaintiff resubmitted her complaint, which was  
 21 ignored. *Id.* at 13.

22                  During COVID, the public could attend ACRC's Board meetings via phone. *Id.* When  
 23 Plaintiff called into these meetings, her calls were muted by the Board, preventing her from  
 24 asking the Board questions about Bonnet and senior management. *Id.* at 13. At some point,

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25                  <sup>3</sup> In the FAC, the Plaintiff refers to the August 6, 2019, agreement as a severance agreement,  
 26 ECF No. 4 at 11, and settlement agreement, *id.* at 12. In the briefs on the motion to dismiss, both  
 27 parties refer to the agreement as a settlement agreement. ECF No. 5-1 at 10-12, 15-16, 18-22;  
 28 ECF No. 9 at 4, 9-10; ECF No. 10 at 6-10, 14-15. For the sake of clarity and because the  
 agreement was entered into during mediation, the undersign refers to the agreement as the  
 "Settlement Agreement."

1 Plaintiff was able to ask the Board about its legal obligations to investigate reported complaints  
 2 against senior management. *Id.* The Board directed Plaintiff to re-submit her complaint, which  
 3 she did. *Id.* The Board responded by sending a letter stating it had looked into Plaintiff's  
 4 concerns and had decided not to "engage" with Plaintiff. *Id.*

5 Based on the Settlement Agreement between Plaintiff and ACRC, the Board concluded  
 6 that it could ban Plaintiff from attending further meetings. *Id.* at 13. Plaintiff alleges that their  
 7 decision to ban her from these meetings prevents her from being able to make future contracts  
 8 with ACRC for services and/or offer services as a vendor to consumers. *Id.*

### 9 **B. Motions to Dismiss**

10 Defendants Banales, Rich-Bonnect, Crick, and ACRC filed the present motion to dismiss  
 11 on the following grounds: (1) the Board does not have the capacity to be sued because it is not a  
 12 distinct entity separate from ACRC, ECF No. 5-1 at 13; (2) "Plaintiff failed to plead exhaustion  
 13 of administrative remedies for her claims for race discrimination and harassment under California  
 14 law," *id.* at 8; (3) "Plaintiff's claims against each of the [D]efendants are subject to general  
 15 release as part of a settlement that was reached at a formal mediation," *id.*; (4) "virtually all of the  
 16 conduct upon which Plaintiff's claims are based occurred before she released her claims and/or  
 17 outside the statute of limitations for Plaintiff's race discrimination claim under 42 U.S.C.  
 18 § 1981," *id.*; and (5) "Plaintiff has not factually pleaded a cognizable claim for race  
 19 discrimination under [] § 1981 based on alleged conduct that occurred within the limitations  
 20 period and/or after Plaintiff released her claims," *id.* In their reply, Defendants argue for the first  
 21 time that Plaintiff's FEHA claims should be dismissed because they were filed outside the statute  
 22 of limitations period. ECF No. 10 at 5.

### 23 **II. Legal Standard**

24 A defendant may move to dismiss a claim under Rule 12(b)(6) if the allegation "fail[s] to  
 25 state a claim upon which relief can be granted." Fed. R. Civ. P. 12(b)(6). To survive, the  
 26 plaintiff's complaint "must contain sufficient factual matter, accepted as true, to 'state a claim to  
 27 relief that is plausible on its face.'" *Ashcroft v. Iqbal*, 556 U.S. 662, 678 (2009) (quoting *Bell*  
 28 *Atlantic Corp. v. Twombly*, 550 U.S. 544, 570 (2007)).

1 A claim is facially plausible “when the plaintiff pleads factual content that allows the  
2 court to draw the reasonable inference that the defendant is liable for the misconduct alleged.”  
3 *Iqbal*, 556 U.S. at 678. This standard is a “context-specific task that requires the reviewing court  
4 to draw on its judicial experience and common sense,” *Iqbal*, 556 U.S. at 679, and to “draw all  
5 reasonable inferences in favor of the nonmoving party.” *Boquist v. Courtney*, 32 F.4th 764, 773  
6 (9th Cir. 2022) (quoting *Retail Prop. Tr. v. United Bhd. of Carpenters & Joiners of Am.*, 768 F.3d  
7 938, 945 (9th Cir. 2014) (internal quotation marks omitted). Stating a claim “requires more than  
8 labels and conclusions, and a formulaic recitation of the elements.” *Twombly*, 550 U.S. at 555.

9 On a Rule 12(b)(6) motion, the Court may consider all materials incorporated into the  
10 complaint by reference, as well as evidence properly subject to judicial notice. *Weston Fam.*  
11 *P’ship LLLP v. Twitter, Inc.*, 29 F.4th 611, 617-18 (9th Cir. 2022). “Ultimately, dismissal is  
12 proper under Rule 12(b)(6) if it appears beyond doubt that the non-movant can prove no set of  
13 facts to support its claims.” *Boquist*, 32 F.4th at 773–74 (internal citation and quotation marks  
14 omitted) (cleaned up).

15 The Court may dismiss for failure to state a claim when the allegations of the complaint  
16 and judicially noticeable materials establish an affirmative defense or other bar to recovery, such  
17 as the expiration of the statute of limitations. *See Sams v. Yahoo! Inc.*, 713 F.3d 1175, 1179 (9th  
18 Cir. 2013) (quoting *Jones v. Bock*, 549 U.S. 199, 215 (2007)); *see also Goddard v. Google Inc.*,  
19 640 F. Supp. 2d 1193, 1199, n. 5 (N.D. Cal. 2009) (noting that “affirmative defenses routinely  
20 serve as a basis for granting Rule 12(b)(6) motions where the defense is apparent from the face of  
21 the [c]omplaint”). However, dismissal under Rule 12(b)(6) is improper if the allegations of the  
22 complaint and judicially noticeable materials concerning the defense raise disputed issues of fact.  
23 *ASARCO, LLC v. Union Pacific R. Co.*, 765 F.3d 999, 1004 (9th Cir. 2014) (citing *Scott v.*  
24 *Kuhlmann*, 746 F.2d 1377, 1378 (9th Cir. 1984) (per curiam)).

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### III. Analysis

#### A. Impact of the Parties' Settlement Agreement, Plaintiff's Release of Claims, and Conduct During the 2019 Mediation on the Present Motions

Defendants raise what is in effect a threshold issue as to all of Plaintiff's claims: Whether the "Stipulation for Settlement and Mutual Release of Claims" she signed on August 6, 2019 ("Settlement Agreement") bars her pursuit of redress for alleged wrongs committed before that date. Specifically, Defendants argue that any conduct that occurred before August 6, 2019 cannot be the basis for a claim in this case, because (1) Plaintiff released all such claims in the Settlement Agreement of that date; (2) Plaintiff cannot evade the application of the Settlement Agreement by relying on communication subject to mediation privilege; and (3) the FAC fails to allege the Settlement Agreement is invalid. ECF No. 5-1 at 15-21. In opposition, Plaintiff challenges the validity of the Settlement Agreement on multiple grounds and argues that because the Settlement Agreement is invalid, she did not release her claims against Defendants. ECF No. 9 at 4-11. In reply, Defendants point out that Plaintiff's opposition does not address the mediation privilege, which they argue prevents Plaintiff from relying on any communication during the mediation to challenge the validity of the Settlement Agreement. ECF No. 10 at 6-11.

This is a consequential issue. Nearly all of Defendants' alleged misconduct that could plausibly give rise to legal liability occurred before August 6, 2019. If Plaintiff's release in the Settlement Agreement is valid, it would preclude at least some of her claims. However, as explained below, in the context of this Rule 12(b)(6) motion, the Court cannot rely on the Settlement Agreement. Moreover, given the contested validity of the Settlement Agreement, the Court cannot rely on it to conclude that a further amendment of Plaintiff's complaint would be futile. Nor should Plaintiff be precluded from relying on allegations concerning the mediation that led to the Settlement Agreement, to the extent those allegations are relevant to her claims.

##### 1. The Settlement Agreement

In support of their motion to dismiss, Defendants attach a copy of the Settlement Agreement signed by Plaintiff and ACRC's Executive Director, Bonnet, but do not explain how the Court can consider this document at the pleading stage. ECF No. 5-1 at 29-32. For the



1 reasons stated below, the Court will not consider the Settlement Agreement to rule on  
2 Defendant's motion to dismiss.

3 Generally, on a Rule 12(b)(6) motion, a district court may not consider materials beyond  
4 the pleadings without converting the motion to a motion for summary judgment. *Lee v. City of*  
5 *Los Angeles*, 250 F.3d 668, 688 (9th Cir. 2001); Fed. R. Civ. P. 12(d). There are three exceptions  
6 to this general rule. *Id.* A district court may consider documents that are: (1) judicially  
7 noticeable, (2) attached and properly submitted as part of the complaint, or (3) subject to the  
8 incorporation by reference doctrine. *Id.*; *see also Khoja v. Orexigen Therapeutics, Inc.*, 899 F.3d  
9 988, 1002 (9th Cir. 2018). A private settlement agreement is not the kind of document that can be  
10 judicially noticed.<sup>4</sup> *See* Fed. R. Civ. P. 201(b) ("The court may judicially notice a fact that is not  
11 subject to reasonable dispute because it: (1) is generally known within the trial court's territorial  
12 jurisdiction; or (2) can be accurately and readily determined from sources whose accuracy cannot  
13 reasonably be questioned."). Nor was the Settlement Agreement attached to the complaint.  
14 Accordingly, the remaining issue is whether the Settlement Agreement is incorporated by  
15 reference. For the reasons provided below, it was not so incorporated.

16 A document "may be incorporated by reference into a complaint if the plaintiff refers  
17 *extensively* to the document or the document *forms the basis* of the plaintiff's claim." *United*  
18 *States v. Ritchie*, 342 F.3d 903, 908 (9th Cir. 2003); *see also Khoja*, 899 F.3d at 1002 ("the mere  
19 mention of the existence of a document is insufficient to incorporate the contents of the  
20 document."). Incorporation is appropriate where the claim *necessarily depends* on the document.  
21 *Khoja*, 899 F.3d at 1002. A claim necessarily depends on a document when claims are predicated  
22 on, or arise from, the document. *Id.*; *see also Parrino v. FHP, Inc.*, 146 F.3d 699, 706 (9th Cir.  
23 1998), *superseded by statute on other grounds as recognized in Abrego Abrego v. Down Chem,*  
24 *Co.*, 443 F.3d 676, 681-82 (9th Cir. 2006) ("[I]f a plaintiff's claims are predicated upon a

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25 <sup>4</sup> Courts regularly take judicial notice of settlement agreements *filed in other litigation*, but the  
26 Court could identify no persuasive authority granting judicial notice of a pre-litigation private  
27 settlement agreement. *See, e.g., ASARCO, LLC v. Union Pacific R. Co.*, 765 F.3d 999, 1008 n.2  
28 (9th Cir. 2014) ("Because the settlement agreement was filed with the bankruptcy court and is a  
publicly available record, it is properly subject to judicial notice . . . and thus may be considered  
on a Rule 12(b)(6) motion to dismiss.").

document, the defendant may attach the document to his Rule 12(b)(6) motion.”). “However, if the document *merely creates a defense* to the well-pled allegations in the complaint, then that document did not necessarily form the basis of the complaint” and should not be incorporated. *Id.* (emphasis added). Further, it is “improper to assume the truth of an incorporated document if such assumptions only serve to dispute facts stated in a well-pleaded complaint.” *Id.* at 1003; *see also id.* at 1014 (“The incorporation-by-reference doctrine does not override the fundamental rule that courts must interpret the allegations and factual disputes in favor of the plaintiff at the pleading stage.”).

Prior to *Khoja*, several district courts in the Ninth Circuit allowed incorporation of a settlement agreement that, if valid, would bar claims alleged by the plaintiff in his or her complaint. *See Birdsong v. AT&T Corp.*, No. C12-6175 THE, 2013 WL 1120783 (N.D. Cal. Mar. 18, 2013); *Young v. AmeriGas Propane, Inc.*, No. 14-cv-0583 BAS (RBB), 2014 WL 5092878 (S.D. Cal. Oct. 9, 2014); *Advanced Cleanup Techs., Inc. v. BP Am. Inc.*, No. 1:14-cv-9033-CAS (AJWx), 2015 WL 13841820, at \*2 n.2 (C.D. Cal. Oct. 9, 2015). However, post-*Khoja*, several district courts have declined to allow defendants to incorporate release agreements to argue that plaintiff’s claims are barred. *See Advance Risk Managers, LLC v. Equinox Management Group, Inc.*, Case No. 19-cv-3532-DMR, 2019 WL 6716292 at \*5 (N.D. Cal. 2019) (declining to incorporate by reference a release agreement because it was only briefly mentioned in the complaint, did not form the basis of the plaintiff’s claim, and was defendant’s attempt to dispute facts stated in the well-pleaded complaint by arguing that they were barred); *Aledlah v. S-L Distribution Co.*, No. 20-cv-0234 JSC, 2020 WL 2927980 at \*3 (N.D. Cal. 2020) (finding pre-*Khoja* courts’ reasoning—that release documents were integral to plaintiff’s claim because it would bar plaintiff’s claims—to be unsupported by Ninth Circuit law and would “obliterat[e] the general rule that courts may not consider materials outside the pleading when evaluating the sufficiency of a complaint”); *Almaznai v. S-L Distribution Co., LLC*, No. 20-cv-8487, 2021 WL 4457025, at \*4 (N.D. Cal. June 21, 2021) (declining to incorporate by reference a release agreement because it only served to form an affirmative defense and was not integral to the complaint); *Mednick v. Virtual Sonics, Inc.*, No. 21-cv-3755 MRW, 2021 WL 4805194, at \*2

(C.D. Cal. July 22, 2021) (“[D]istrict courts have declined to incorporate release agreements into civil complaints in evaluating dismissal motions in employment-related cases” because “courts recognize that the existence or non-existence of a valid release is a defense to liability, not a fundamental basis of the plaintiff’s claim.”); *but see Bamforth v. Facebook, Inc.*, No. 220-cv-9483 DMR, 2021 WL 4133753, at \*10 (N.D. Cal. Sept. 10, 2021) (relying on *Birdsong*, post-*Khoja*, to conclude that “[b]ecause Plaintiff ‘would have no valid claims unless the release agreement did not bar them,’ the court may consider the 2008 Agreement on a motion to dismiss”).

Here, because the FAC only references the Settlement Agreement briefly, *see* ECF No. 4 at 11-12, 18, and the FEHA and § 1981 discrimination, harassment, retaliation, and constructive discharge claims do not arise from the substance of the Settlement Agreement, Plaintiff’s claims do not necessarily depend on that document. Instead, Defendants seek to incorporate the Settlement Agreement for the sole purposes of creating a defense and to dispute facts in the complaint, which the Ninth Circuit has clearly indicated they cannot do. *See Khoja*, 899 F.3d at 1002.

Because the Settlement Agreement was not incorporated by reference, and because it would be inappropriate to dismiss for failure to state a claim based on an affirmative defense that raises disputed issues of fact—whether the Settlement Agreement is invalid due to coercion, fraud, or duress—Defendants’ motion to dismiss Plaintiff’s claims based on the Settlement Agreement should be denied. *See ASARCO, LLC*, 765 F.3d at 1004 (dismissal under 12(b)(6) is improper if the allegations of the complaint concerning the defense raise disputed issues of fact); ECF No. 4 at 11, 12; *see also* ECF No. 9 at 9, 10. Additionally, because the Court declines to consider the Settlement Agreement at this stage in the case, the parties’ arguments on issues concerning the validity of the Settlement Agreement and Plaintiff’s release of her claims against Defendants by signing the Settlement Agreement are premature.

## 2. Mediation Privilege

Defendants argue that Plaintiff cannot rely on any communication that occurred during the mediation to support Plaintiff’s claims, *or* to evade application of the Settlement Agreement,

1 because such communication is subject to the mediation privilege. ECF No. 5-1 at 16-17.  
2 Specifically, Defendants argue that Plaintiff cannot rely on (a) Mediator Cheng's statements that  
3 Plaintiff would be fired if she left the mediation, had waived her right to consult an attorney, was  
4 unqualified for her job, and that Plaintiff's complaint with DFEH would not survive; and (b)  
5 Bonnet's statement to Plaintiff that "you sign today or I'll fire you tomorrow." *Id.* at 16.

6 Given that the Settlement Agreement will play no role in the substantive analysis of  
7 Defendants' Rule 12(b)(6) motion, it may be tempting to avoid ruling on Defendants' mediation  
8 privilege argument at this point in the case. However, the issue remains potentially relevant at  
9 this stage for two reasons: First, what transpired at the mediation is relevant to the question of  
10 whether Plaintiff has stated a claim that can be granted under § 1981. Second, because the Court  
11 is recommending that Plaintiff be granted leave to amend her otherwise faulty claims, it is  
12 important she understand the extent to which she can rely on statements made during the  
13 mediation in an amended pleading. The Court thus addresses Defendants' mediation privilege  
14 argument.

15 In support of their position on mediation privilege, Defendants cite *Folb v. Motion Picture*  
16 *Industry Pension & Health Plans*, 16 F. Supp. 2d 1164, 1170-1181 (C.D. Cal. July 8, 1998).  
17 However, Defendants confuse mediation privilege with confidentiality in compromise  
18 negotiations. As discussed below, under the correct framework, the alleged statements from the  
19 mediation can be considered.

20 "[C]onfidentiality' and 'privilege' are often used interchangeably in discussions of  
21 mediation," however, they are "two distinct concepts":

22 'Confidentiality' refers to a duty to keep information secret, while 'privilege' refers  
23 to protection of information from compelled disclosure. . . . Communications are  
24 confidential when the freedom of the parties to disclose them voluntarily is limited;  
they are privileged when the ability of third parties to compel disclosure of them, or  
testimony regarding them, is limited.

25 *Molina v. Lexmark Int'l, Inc.*, No. CV 08-04796 MMM FMx, 2008 WL 4447678, at \*10 (C.D.  
26 Cal. Sept. 30, 2008)). Recognizing this distinction, the court in *Molina* found that although the  
27 defendant asserted reliance on federal mediation privilege and cited to *Folb*, the mediation  
28 privilege discussed in *Folb* did not apply to a dispute about whether a former employer and

1 employee could rely on communications from *their mediation*. *Id.* at \*1-3, 8 (*Folb* and its  
 2 progeny concerned situations in which a *third party* who did not participate in a formal mediation  
 3 sought *discovery* of mediation-related communications). Instead, the court applied “Rule 408 of  
 4 the Federal Rules of Evidence, which makes ‘conduct or statements made in compromise  
 5 negotiations regarding the claim’ inadmissible to prove liability.” *Id.* at \*11. The court explained  
 6 that unlike *Folb*’s mediation privilege (and traditional privileges such as the attorney-client  
 7 privilege), Rule 408 is primarily concerned with avoiding the chilling effect that potential  
 8 disclosure may have on a party to a communication, rather than the threat of compelled  
 9 discovery.” *Id.*

10 The issue here is more akin to the issue in *Molina* than *Folb* because the present dispute is  
 11 whether confidentiality in compromise negotiations forbids Plaintiff from relying on  
 12 communication made during a mediation between her and her employer in the present case; it is  
 13 not a discovery dispute involving privilege over information related to a mediation between one  
 14 party and a third party.<sup>5</sup> Accordingly, Rule 408, rather than mediation privilege, applies.

15 Rule 408 prohibits the use of “conduct or a statement made during compromise  
 16 negotiations about the claim” to either prove or disprove liability of one of the parties. Fed. R.  
 17 Evid. 408(a). However, Rule 408 does not prohibit Plaintiff from presenting communication that  
 18 occurred during the mediation for another purpose, such as to allege and/or prove (1) the  
 19 invalidity of the confidentiality and settlement agreements, (2) that the mediation was not before a  
 20 neutral mediator, and (3) that some wrong was committed during the mediation. *See* Fed. R.  
 21 Evid. 408(b) (conduct or statements made during compromise negotiations about a claim may be  
 22 admitted into evidence for a purpose other than proving or disproving liability); *see also, United*  
 23 *States v. Zinnel*, 725 Fed. App’x 453, 459 (9th Cir 2018) (citations omitted) (“Rule 408 is  
 24 ‘inapplicable when the claim is based upon some wrong that was committed in the course of the

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25 <sup>5</sup> Although the Court finds *Folb* inapplicable for other reasons, the court notes that *Folb* would  
 26 also likely be inapplicable because Plaintiff has alleged that the mediation was not before a  
 27 *neutral* mediator. ECF No. 4 at 11 (“ACRC paid Cheng approximately \$7,000 . . . to subject[]  
 28 Plaintiff to (7) hours of coercion to sign a severance agreement to end her employment at ACRC.  
 Plaintiff requested several times to end the mediation and leave, and was informed by Cheng that  
 her employment would be terminated if she left . . .”).

settlement discussions.”); *Uforma/Shelby Business Forms, Inc. v. N.L.R.B.*, 111 F.3d 1284, 1293 (6th Cir. 1997) (quoting 23 Charles Alan Wright & Kenneth W. Graham, Jr., *FEDERAL PRACTICE AND PROCEDURE: EVIDENCE* § 5314 (1st ed. 1980)) (“Rule 408 is . . . inapplicable when the claim is based upon some wrong that was committed in the course of the settlement; e.g., libel, assault, breach of contract, unfair labor practice, and the like . . . wrongful acts are not shielded because they took place during compromise negotiations”); *Carney v. American University*, 151 F.3d 1090, 1095-96 (D.C. Cir. 1998) (settlement letters were admissible because they were not offered to prove discrimination but to establish a separate retaliation claim that arose during the negotiations); *Justice v. Meares*, 2021 WL 3410045, at \*5 (E.D. Tenn. Aug. 4, 2021) (“extortionate threats during negotiations are not protected under Rule 408”); *Levenstein v. Salafsky*, 2002 WL 849594, at \*1 (N.D. Ill. May 2, 2002) (evidence of statements made during negotiations that are offered to show a pattern of coercion fall outside the scope of Rule 408).

Accordingly, the Court will not consider conduct or statements made during the August 6, 2019, mediation that serve no purpose other than to prove liability of the claims that existed before the mediation but will consider the allegations concerning the conduct for other purposes, such as whether some other wrong, such as constructive discharge or retaliation, was committed during the mediation.<sup>6</sup>

### **B. Defendant ACRC’s Board**

Plaintiff names ACRC and ACRC’s Board of Directors as two separate defendants. ECF No. 4 at 1, 4. In their motion to dismiss, Defendants argue that ACRC’s Board does not have

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<sup>6</sup> In the FAC, Plaintiff briefly mentions the existence of a confidentiality agreement that was signed before mediation, ECF No. 4 at 11, but neither party provides more information on the content of this agreement or briefs the issue of whether the confidentiality agreement precludes Plaintiff from relying on conduct or statements made during the mediation. Without the benefit of more information concerning the confidentiality agreement, the circumstances surrounding the signature of the agreement (e.g., voluntary, or coercive), and briefing on the issue, the Court is unable to rule whether the confidentiality agreement precludes Plaintiff from relying on conduct or statements made during the mediation. However, given the plaintiff-favorable standard on a Rule 12(b)(6) motion, and that the confidentiality agreement might raise disputed issues of fact, the Court considers Plaintiff’s allegations in the complaint concerning the conduct of the August 6, 2019, mediation to the extent it is permissible under Rule 408.

1 capacity to be sued because it is not a distinct legal entity separate from ACRC. ECF No. 5 at 13.  
 2 Plaintiff's opposition does not respond to this argument. *See* ECF No. 9.

3 A Rule 12(b)(6) motion may address a party's capacity to be sued. *See Best Tore and*  
 4 *Service Centers, LLC v. Goodyear Tire & Rubber Co.*, No. 16-cv-6380 AB JPRx, 2017 WL  
 5 1017642 (C.D. Cal. Feb. 14, 2017); *Farina Focaccia & Cucina Italiana, LLC v. 700 Valencia*  
 6 *Street LLC*, No. 15-cv-2286 JCS, 2015 WL 4932640, at \*5 (N.D. Cal. Aug. 18, 2015); *NRT Texas*  
 7 *LLC v. Wilbur*, No. 4:22-cv-02847, 2022 WL 18404989, at \*2 n.1 (S.D. Texas Dec. 15, 2022).  
 8 Because ACRC is a corporation organized under the laws of California, state law governs the  
 9 Board's capacity to be sued. *See* Fed. R. Civ. P. 17(b)(2)-(3). California's Supreme Court has  
 10 not addressed whether a corporation's board may be sued as a separate legal entity. However,  
 11 California's Corporation Code only identifies a corporation or association as entities that may be  
 12 sued. *See* Cal. Corp. Code § 105. The Court is persuaded that ACRC's Board cannot be sued as  
 13 an entity separate from ACRC. *See Siegler v. Sorrento Therapeutics, Inc.*, No. 2020-1435, 2021  
 14 WL 3046590, at \*10 (Fed. Cir. July 20, 2021) ("[U]nder California law, a plaintiff may not sue a  
 15 corporation's board of directors as an entity separate from the corporation."). Accordingly, the  
 16 undersigned recommends ACRC's Board be dismissed with prejudice.

## 17 **C. FEHA Claims**

### 18 **1. Exhaustion**

19 A plaintiff bringing claims under FEHA "must exhaust the statute's administrative  
 20 remedies before filing a lawsuit." *Harris v. County of Orange*, 682 F.3d 1126, 1135 (9th Cir.  
 21 2012). "For purposes of FEHA, administrative remedies are exhausted by the filing of an  
 22 administrative complaint with the [DFEH] and obtaining from the DFEH a notice of right to sue."  
 23 *Id.* at 1136 (internal marks omitted). Plaintiff must plead and prove timely exhaustion. *Ayala v.*  
 24 *Frito Lay, Inc.*, 263 F. Supp. 891, 902 (E.D. Cal. 2017).

25 Here, Defendants argue that Plaintiff's FEHA claims should be dismissed because she has  
 26 not factually alleged that she has exhausted these claims. ECF No. 5-1 at 14. In her opposition,  
 27 Plaintiff responds that she attached a copy of her DFEH complaint to her FAC. ECF No. 9 at 4.  
 28 Plaintiff also attaches DFEH's "Notice of Case Closure and Right to Sue" letter to her opposition.



1 *Id.* at 14-15. Defendants reply that Plaintiff’s opposition confirms she did not plead exhaustion in  
2 the FAC. ECF No. 10 at 5.

3 The Court agrees that the FAC does not sufficiently plead pre-filing exhaustion of the  
4 FEHA claims. But this deficiency can be cured by amendment, and the Court recommends  
5 dismissal with leave to amend. *See Noll v. Carlson*, 809 F.2d 1446, 1448 (9th Cir. 1987).

## 6 **2. Statute of Limitations**

7 Defendants argue for the first time in their reply brief that Plaintiff’s FEHA claims are  
8 time-barred because they were not brought within 90 days of the Equal Employment Opportunity  
9 Commission’s (“EEOC”) issuance of a right to sue notice, and therefore should be dismissed with  
10 prejudice. ECF No. 10 at 5-6. In support of their position, Defendants attach a copy of Plaintiff’s  
11 right-to-sue notice from the EEOC. *Id.* at 6.<sup>7</sup> Even though Defendants may not have been aware  
12 of the factual predicate for this argument until Plaintiff attached a copy of her DFEH right to sue  
13 letter to her opposition brief, the Court will not definitively rule on this issue, as it was raised for  
14 the first time in a reply brief. *Zamani v. Carnes*, 491 F.3d 990, 997 (9th Cir. 2007) (finding that a  
15 district court did not commit clear error in failing to consider an argument raised for the first time  
16 in a reply brief). However, unless Plaintiff can show in an amended complaint that the statute of  
17 limitations should be tolled, Plaintiff’s FEHA claim will be precluded, for the reasons described  
18 here.

19 Under California law, upon issuance of a right-to-sue notice, a complaining party  
20 generally has one year from the date of the notice to file their lawsuit. Cal. Govt. Code  
21 § 12965(c)(1)(C); *see also* ECF No. 9 at 14 (“If you choose to file a lawsuit in court, you must  
22 file your lawsuit in court within one year from the date of this letter.”). The one-year statute of  
23

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24 <sup>7</sup> Defendants filed a request for judicial notice (RJN) of the EEOC right-to-sue notice pursuant to  
25 Federal Rule of Civil Procedure 201. ECF No. 10-2. The Court grants the RJN because the fact  
26 that the EEOC issued Plaintiff the notice on the date indicated by the notice “is not subject to  
27 reasonable dispute because it can be accurately and readily determined from sources whose  
28 accuracy cannot reasonably be questioned.” *See* Fed. R. Civ. P. 201(b)(2). Judicial notice is  
regularly granted on similar decisions by government agencies. *See Nugget Hydroelectric, L.P. v.*  
*Pac. Gas & Elec. Co.*, 981 F.2d 429, 435 (9th Cir.1992) (taking judicial notice of the existence of  
decisions of the California Public Utility Commission on force majeure claims).



1 limitations is tolled if: the complaint was concurrently filed with the EEOC and DFEH; DFEH  
 2 defers investigation to the EEOC; or DFEH issues a “right to sue notice” and defers the charge to  
 3 the EEOC. Cal. Govt. Code § 12965(e)(1)(A)-(C). If tolling applies, the statute of limitations  
 4 “expires when the federal right-to-sue period to commence a civil action expires, or one year  
 5 from the date of the right-to-sue notice by [DFEH], whichever is later.” *Id.* § 12965(e)(2).

6 In a letter dated February 24, 2020, DFEH sent Plaintiff a notice of right to sue. ECF No.  
 7 9 at 14-15. DFEH’s letter stated Plaintiff had one year from the date of the letter to file a lawsuit.  
 8 *Id.* at 14. It also indicated that DFEH deferred the case to the EEOC for further processing, *id.* at  
 9 14; *see also id.* at 16, thus tolling the statute of limitations. In a letter dated September 10, 2020,  
 10 the EEOC notified Plaintiff that EEOC had concluded its investigation, was dismissing her  
 11 complaint, and issuing a right-to-sue notice. ECF No. 10-2 at 4. The EEOC letter further  
 12 informed Plaintiff that “if you want to pursue your charge, you may do so on your own by filing  
 13 suit in Federal District Court within 90 days of receiving the enclosed Notice of Right to Sue.”  
 14 *Id.* (emphasis added). According to Defendants, Plaintiff had until December 10, 2020, to file her  
 15 FEHA claims. ECF No. 10 at 6. Plaintiff did not file the present case until August 1, 2023, ECF  
 16 No. 1, almost three years after the 90-day period for filing such a suit expired.

17 Although it appears Plaintiff’s action was filed outside the limitations period, the Court is  
 18 hesitant to dismiss the FEHA claims with prejudice at this time. Defendant did not raise the issue  
 19 until its reply brief, and as a result, Plaintiff was deprived of the chance to respond to the statute  
 20 of limitations issue and/or raise any equitable tolling arguments. *See Mitchel v. City of Santa*  
 21 *Rosa*, 695 F. Supp. 2d 1001, 1009 (N.D. Cal. 2010), *aff’d in part*, 476 F. App’x 661 (9th Cir.  
 22 2011) (dismissing FEHA claim with leave to amend where defendant raised statute of limitations  
 23 issue in reply brief, depriving plaintiff of an opportunity to raise equitable tolling arguments).  
 24 Because Plaintiff could potentially cure this deficiency in an amended complaint, the Court  
 25 recommends dismissal with leave to amend. *See Noll*, 809 F.2d at 1448.

#### 26 **D. Section 1981 Claims**

27 Section 1981 provides that “[a]ll persons within the jurisdiction of the United States shall  
 28 have the same right . . . to make and enforce contracts . . . as is enjoyed by white citizens.” 42

1 U.S.C. § 1981(a). Plaintiff's § 1981 claims involve both her employment with ACRC and her  
2 right to contract after her employment ended. Section 1981 covers both contexts. *See Johnson v.*  
3 *Riverside Healthcare System, LP*, 534 F.3d 1116, 1122 (9th Cir. 2008) (employment based  
4 § 1981 claim); *Lindsey v. SLT Los Angeles, LLC*, 447 F.3d 1138, 1145 (9th Cir. 2006) (non-  
5 employment based § 1981 claim); *see also Domino's Pizza, Inc. v. McDonald*, 546 U.S. 470, 476-  
6 77 (2006) (§ 1981 "protects the would-be contractor along with those who already have made  
7 contracts," and therefore protects against discrimination that "blocks the creation of a contractual  
8 relationship" that does not yet exist).

9 The elements of employment-related claims under § 1981 track those for parallel claims  
10 under Title VII. *See Fonseca v. Sysco Food Servs. of Ariz., Inc.*, 374 F.3d 840, 847, 850 (9th Cir.  
11 2004). Plaintiff raises three types of employment-based claims: discrimination based on race,  
12 harassment based on race, and retaliation. ECF No. 9 at 3.

13 To establish a prima facie case of employment discrimination, a plaintiff must show (1)  
14 she belongs to a protected class; (2) she was performing according to the employer's legitimate  
15 expectations; (3) she suffered an adverse employment action; and (4) she was treated less  
16 favorably than similarly situated employees outside of his protected class. *McDonnell Douglas*  
17 *Corp. v. Green*, 411 U.S. 792, 802, 93 S.Ct. 1817, 36 L.Ed.2d 668 (1973). "While a plaintiff  
18 need not plead facts constituting all elements of a prima facie employment discrimination case in  
19 order to survive a Rule 12(b)(6) motion to dismiss, courts nevertheless look to those elements to  
20 analyze a motion to dismiss, so as to decide, in light of judicial experience and common sense,  
21 whether the challenged complaint contains sufficient factual matter, accepted as true, to state a  
22 claim for relief that is plausible on its face." *Achal v. Gate Gourmet, Inc.*, 114 F. Supp. 3d 781,  
23 796-97 (N.D. Cal. 2015).

24 "To establish a prima facie case of retaliation, a plaintiff must prove (1) she engaged in a  
25 protected activity; (2) she suffered an adverse employment action; and (3) there was a causal  
26 connection between the two." *Surrell v. Cal. Water Serv. Co.*, 518 F.3d 1097, 1107 (9th Cir.  
27 2008).

28 To state a hostile work environment claim, a plaintiff must allege that "(1) she was

1 subjected to verbal or physical conduct because of her race, (2) the conduct was unwelcome, and  
2 (3) the conduct was sufficiently severe or pervasive to alter the conditions of her employment and  
3 create an abusive work environment.” *Manatt v. Bank of America, NA*, 339 F.3d 792, 798 (9th  
4 Cir. 2003) (internal quotation marks omitted). “In considering whether the discriminatory  
5 conduct was severe or pervasive,” a court looks to “all the circumstances, including the frequency  
6 of the discriminatory conduct; its severity; whether it is physically threatening or humiliating, or a  
7 mere offensive utterance; and whether it unreasonably interferes with an employee’s work  
8 performance.” *Johnson*, 534 F.3d at 1122 (cleaned up).

9 A non-employment claim under § 1981 involves a similar prima facie standard to the  
10 standard that applies to employment-based discrimination and retaliation claims. For such a non-  
11 employment claim, the prima facie case requires showing that the plaintiff (1) is a member of a  
12 protected class, (2) attempted to contract for certain services, and (3) was denied the right to  
13 contract for those services. *See Lindsey*, 447 F.3d at 1145 (9th Cir. 2006) (setting forth elements  
14 of a § 1981 claim in the non-employment context). A plaintiff must also allege “intentional  
15 discrimination on account of race,” *Evans v. McKay*, 869 F.2d 1341, 1344 (9th Cir. 1989), and  
16 “initially plead and ultimately prove that, but for race, [she] would not have suffered the loss of a  
17 legally protected right.” *Comcast Corp. v. Nat’l Ass’n of African Am. Owned Media*, 589 U.S.  
18 327, 341 (2020).

### 19 **1. Parties’ Positions**

20 Defendants argue that they cannot be held liable under § 1981 in either the employment  
21 context or non-employment context. Defendants seek dismissal with prejudice of Plaintiff’s  
22 employment-based § 1981 claims against Crick, Bonnet, Rich-Banales and ACRC, which they  
23 argue are untimely under the applicable four-year statute of limitations. ECF No. 5-1 at 19-21.  
24 Defendants argue that the § 1981 claims against Crick and Rich-Banales are time-barred because  
25 the alleged conduct occurred prior to August 1, 2019, and Plaintiff does not allege any  
26 interactions with these individuals on or after that date (i.e. within the limitations period). ECF  
27 No. 5-1 at 19, 20. With respect to Bonnet and ACRC, Defendants state that the only allegedly  
28 unlawful actions after August 1, 2019, were: “(1) statements made to Plaintiff by Bonnet and

1 Mediator Cheng at the mediation to induce her to sign the Settlement Agreement and resign her  
2 employment, and (2) Bonnet and the Board blocking Plaintiff from calling and emailing ACRC  
3 staff and attending public Board meetings.” ECF No. 5-1 at 20. Defendants reason that Plaintiff  
4 cannot state a cognizable § 1981 claim based on the alleged conduct at the mediation because of  
5 mediation privilege and because plaintiff released her claims against ACRC and its employees  
6 when she signed the Settlement Agreement. *Id.* at 20, 21.

7 Defendants also argue that Plaintiff cannot state a cognizable § 1981 non-employment-  
8 based claim because the allegation that she was prevented from making any future contract is  
9 speculative and conclusory. *Id.* at 21, 22.

10 In opposition, Plaintiff argues that her discrimination and retaliation claims are based on  
11 the constructive discharge of her contractual relationship on August 9, 2019, which resulted from  
12 unlawful, harassing, and adverse actions “sanctioned by the defendant.” ECF No. 9 at 3. With  
13 respect to her “racial harassment” claim, which is a hostile work environment claim, she argues it  
14 is not time-barred under the “continuing violations doctrine.” *Id.* Plaintiff argues that the  
15 continuing violation doctrine applies because a “hostile work environment claim is composed of a  
16 series of separate acts that collectively constitute one ‘unlawful employment practice’” and “the  
17 act of racial harassment [took] place after 08/01/2019 with destruction of Plaintiff’s property.”  
18 *Id.*

19 In reply, Defendants argue that the FAC does not allege facts from which the continuing  
20 violation doctrine can be invoked and repeat prior arguments. ECF No. 10 at 11-16. Defendants  
21 add that Plaintiff cannot state a § 1981 claim because none of the statements made during the  
22 mediation were racially derogatory. *Id.*

## 23 **2. Section 1981 Statute of Limitations**

### 24 **a. Standard**

25 The statute of limitations for § 1981 claims is four years. 28 U.S.C. § 1658(a); *Jones v.*  
26 *R.R. Donnelley & Sons Co.*, 541 U.S. 369, 381-83 (2004). The nature of the claim determines  
27 what triggers the running of the four-year limitations period. For *discrimination* and *retaliation*  
28 claims, the discriminatory or retaliatory act “occurs” on the date of the employer’s decision and

1 action. This makes it easy to determine whether a claim is timely in such cases. *See Delaware*  
 2 *State College v. Ricks*, 449 U.S. 250, 258-59 (1980) (concluding that “the limitations period  
 3 commenced to run when the tenure decision was made and plaintiff was notified” “even though  
 4 one of the effects of the denial of tenure . . . did not occur until later”); *Green v. Brennan*, 578  
 5 U.S. 547 (2016) (the limitations period on a constructive discharge claim begins when the  
 6 employee gives notice of their resignation). In contrast, because a hostile work environment  
 7 (harassment) claim arises from multiple acts, it cannot be said that it “occurs” on a specific date,  
 8 and therefore presents a more complex circumstance. *National R.R. Passenger Corp. v. Morgan*,  
 9 536 U.S. 101 (2002). In other words, discrimination and retaliation claims involve “discrete  
 10 discriminatory or retaliatory acts,” and “hostile work environment” claims involve “non-discrete  
 11 acts.” *Id.* at 110; *Porter v. Cal. Dep’t of Corrs.*, 419 F.3d 885, 893 (9th Cir. 2005).<sup>8</sup>

12 Workplace discrimination and retaliation claims are based on “discrete acts” “such as  
 13 termination, failure to promote, denial of transfer, or refusal to hire.” *Morgan*, 536 U.S. at 114.  
 14 Each discrete act occurs on a particular day, the day that it happened, *id.* at 110; starts a new  
 15 clock for filing charges alleging that act, *id.*; and is independently actionable, so long as the  
 16 discrete act is not time-barred, *id.* at 114. “[D]iscrete acts that fall within the statutory time  
 17 period do not make timely acts that fall outside the time period,” even when they are related. *Id.*  
 18 at 112, 113. A plaintiff, however, is not barred from using those prior acts as background  
 19 evidence in support of their timely filed charges. *Id.* at 113.

20 Hostile work environment claims, which by their “very nature involve[] repeated conduct”  
 21 that “occurs over a series of days or perhaps years,” are based on a collection of non-discrete acts,  
 22 such as “managers ma[king] jokes, perform[ing] racially derogatory acts, ma[king] negative  
 23 comments regarding the capacity of blacks to be supervisors, and us[ing] various racial epithets.”  
 24 *Id.* at 115, 117, 120, 121. As a result, a hostile work environment claim is not time barred when  
 25 “at least one act,” “which constitutes part of the same unlawful employment practice,” falls  
 26 within the statute of limitations period. *Id.* at 122. To determine whether pre- and post-

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27 <sup>8</sup> Although *Morgan* and *Porter* involved Title VII claims, “legal principles guiding a court in a  
 28 Title VII dispute apply with equal force in a § 1981 case.” *Manatt*, 339 F.3d at 797.

1 limitations acts “constitute[] part of the same unlawful employment practice,” the court considers  
2 whether the acts involved the same type of employment action, occurred relatively frequently, or  
3 were perpetrated by the same individuals. *Id.* at 120.

4 A constructive discharge, which “occurs when a person quits [their] job under  
5 circumstances in which a reasonable person would feel that the conditions of employment have  
6 become intolerable,” can be based on a discrete act (which can be discriminatory or retaliatory),  
7 and/or non-discrete acts, such as a hostile work environment. *Draper v. Coeur Rochester, Inc.*,  
8 147 F.3d 1104, 1110 (9th Cir. 1998); *see also Pennsylvania State Police v. Suder*, 542 U.S. 129,  
9 149 (2004) (a hostile-work environment claim is a “lesser included component” of the “graver  
10 claim of hostile-environment constructive discharge”). Although the employee rather than the  
11 employer makes the decision to terminate the employment relationship, a constructive discharge  
12 is in essence the same as a termination or actual discharge because the employee resigned in the  
13 face of intolerable circumstances. *See Green*, 578 U.S. at 555. Like a termination or actual  
14 discharge, “a constructive-discharge claim accrues—and the limitations period begins to run—  
15 when the employee gives notice of his resignation, not on the effective date of that resignation.”  
16 *Green*, 578 U.S. at 564.

17 **b. Analysis**

18 Plaintiff filed the present suit on August 1, 2023. ECF No. 1. Therefore, a cause of action  
19 based on discrete acts that took place on or after August 1, 2019, will be timely. A cause of  
20 action based on non-discrete acts that took place before August 1, 2019, will be timely if at least  
21 one act that constitutes part of the same unlawful employment practice occurred after August 1,  
22 2019.

23 Because Plaintiff has not alleged any acts by Crick or Rich-Banalas during the limitations  
24 period, but potentially could, the undersigned recommends dismissal with leave to amend  
25 Plaintiff’s § 1981 claim against these Defendants. The § 1981 claims against ACRC and Bonnet,  
26 however, require more discussion.

27 ///

28 ///

**i. Discrete Acts**

Plaintiff argues that Bonnet engaged in retaliation and discrimination against her at the mediation on August 6, 2019, when Bonnet and Cheng forced Plaintiff to release her claims against Defendants and resign because of the race discrimination complaints Plaintiff made against her manager and coworkers. *See* ECF No. 9 at 3. These discrete acts occurred after August 1, 2019, and within the limitations period. They are therefore timely.

The Court rejects Defendant's argument that Plaintiff cannot state a cognizable § 1981 claim based on these discrete acts because of mediation privilege and because plaintiff released her claims against ACRC and its employees when she signed the Settlement Agreement. For the reasons discussed in Section III.A, mediation privilege does not apply, confidentiality under Rule 408 would not preclude Plaintiff from disclosing conduct and statements made during the mediation for purposes of establishing some other wrong that occurred during the mediation (e.g. retaliation or constructive discharge), and the affirmative defense of release of claims is premature at this stage in the litigation.

Accordingly, Plaintiff's § 1981 claims for retaliation and constructive discharge should not be dismissed as untimely.

**ii. Non-Discrete Acts**

Plaintiff argues that the continuing violations doctrine applies to her §1981 racial harassment claim—in substance, a hostile work environment claim—and that a non-discrete act occurred after August 1, 2024, with the destruction of her property. *Id.* The Court is unable to discern what Plaintiff means by the destruction of her property and is unable to identify factual allegations regarding this in the FAC. However, the Court has identified the following alleged non-discrete acts in the FAC: (1) sometime before May 16, 2019, Crick criticized, reprimanded, and ridiculed Plaintiff in private and public, told her that “her accent, pronunciation, manner of speaking, and tone was ‘off putting,’” told her English is tricky and made references to ESL, directed her to provide unemployment benefits as incentives for non-black employees to resign” but not black employees, and ignored complaints about other employees’ racist comments; (2) during a work training session, staff anonymously disclosed they associate black employees with



1 the “N” word; (3) during a separate work training session, a white trainer, humiliated black and  
2 Hispanic employees by “singl[ing] them out and put[ting them] in a separate group from the  
3 white employees to illustrate the disadvantages of being in a minority group”; (4) between  
4 February and August of 2019, Hill made racist comments about Asians, black and brown people,  
5 and about how people who looked like Plaintiff were better suited to work at Ikea; (5) on July 1,  
6 2019, sometime after Plaintiff made a complaint against Hill, Hill verbally and physically  
7 attacked Plaintiff, yelling “I’m tired of your bullshit!” and threatening “You’re not safe! You’re  
8 not safe!”; (6) on July 2, 2019, Crick defended Hill’s actions and accused Plaintiff of provoking  
9 Hill; (7) on July 23, 2019, Bonnet reprimanded Plaintiff for filing a complaint against Crick; (8)  
10 on July 30, 2019, Bonnet directed Plaintiff to appear at a mediation on August 6, 2019 under false  
11 pretenses; (9) at the mediation on August 6, 2019, Cheng told Plaintiff that she was unqualified to  
12 do her job and “impressed upon Plaintiff that her complaint with DFEH would not survive.” ECF  
13 No. 4 at 6-11.

14 Again, the Court rejects Defendant’s arguments that Plaintiff cannot rely on conduct or  
15 statements made during the mediation. The Court further rejects Defendant’s argument that the  
16 non-discrete act within the limitations period must be racially derogatory. *See e.g., Porter*, 419  
17 F.3d at 894 (in ruling that the § 1981 hostile work environment claim was timely, the court  
18 considered the non-discrete act of defendant “glaring at [plaintiff] in an intimidating fashion”  
19 during the limitations period to pull in pre-limitations period non-discrete acts of sexual  
20 harassment). For a non-discrete act during the limitations period to pull in other non-discrete acts  
21 during the pre-limitations period, the non-discrete act needs to involve the same type of  
22 “intimidating or demeaning” conduct on the same basis (e.g. sex, gender, race). *Id.* (finding that  
23 defendant glaring at plaintiff in an intimidating fashion during the limitations period involved the  
24 same type of intimidating and demeaning behavior towards female employees who do not submit  
25 to demands for sexual favors).

26 The remaining issue is whether any of the non-discrete acts that occurred on August 6,  
27 2019, involve the same type of employment action, occurred frequently, or were perpetrated by  
28 the same individuals such that they could be used to pull in pre-limitations period non-discrete



1 acts. The Court concludes that they cannot. None of the pre-August 1, 2019, acts were  
 2 perpetrated by Cheng. Moreover, there is no indication that Cheng’s statement that Plaintiff was  
 3 unqualified to do her job involve the same type of employment action, racial harassment, because  
 4 Plaintiff alleges that Cheng stated Plaintiff “was unqualified to do her job because she (Plaintiff)  
 5 used intermittent leave under Family Medical Leave Act and also requested reasonable  
 6 accommodations at work.” ECF No. 4 at 11. Accordingly, Plaintiff’s racial harassment claim is  
 7 time-barred.

8 Because it is possible additional non-discrete acts occurred during the limitations period  
 9 and were simply not alleged, the undersigned recommends the Court dismiss without prejudice  
 10 Plaintiff’s racial harassment—hostile work environment—claim and grant Plaintiff leave to  
 11 amend. *Noll*, 809 F.2d at 1448 (“Plaintiffs appearing in pro se are to be given leave to amend  
 12 unless it is clear that amendment would be futile.”).

### 13 **3. Section 1981 Claim in a Non-employment Context**

#### 14 **a. Standard**

15 To state a § 1981 claim in a non-employment context, Plaintiff must allege that (1)  
 16 plaintiff “is a member of a protected class,” (2) plaintiff “attempted to contract for certain  
 17 services,” and (3) plaintiff “was denied the right to contract for those services.” *Lindsey*, 447  
 18 F.3d at 1145. Plaintiff must also plausibly allege “intentional discrimination on account of race,”  
 19 *Evans*, 869 F.2d at 1344, and “initially plead” that “but for race, [she] would not have suffered the  
 20 loss of a legally protected right.” *Comcast Corp.*, 589 U.S. at 341.

#### 21 **b. Analysis**

22 Defendants argue that Plaintiff cannot state a cognizable § 1981 claim based on alleged  
 23 conduct that occurred after the mediation because “[t]he FAC does not factually allege that  
 24 Plaintiff ever actually attempted to contact anyone at ACRC or the Board for the purposes of  
 25 receiving services as a consumer or becoming a vendor that provides services for ACRC. ECF  
 26 no. 5-1 at 21. Instead, the FAC alleges that after Plaintiff’s employment relationship ended with  
 27 ACRC, Plaintiff contacted and attempted to contact the ACRC’s Board “for the purpose of  
 28 complaining about the actions of Bonnet, Rich-Banales, and Crick.” *Id.* Defendants further

1 argue that Plaintiff has failed to allege facts that her race was the “but for” cause of ACRC’s  
2 Board’s decision to ban her from their meetings. *Id.* at 22.

3 The Court agrees that Plaintiff has not alleged an impaired contractual relationship as  
4 required to state a cognizable claim under § 1981. *See Domino’s Pizza*, 546 U.S. at 476 (“Any  
5 § 1981 claim . . . must initially identify an impaired contractual relationship . . . under which the  
6 plaintiff has rights.”). Plaintiff’s FAC does not identify an attempt to contract that was denied.  
7 *See* ECF NO. 4 at 13. For example, she does not allege that she made any attempt to receive  
8 services from ACRC or provide services as a vendor. Instead, she merely alleges that by banning  
9 her from ACRC’s Board meetings she suffered a possible loss of future contract opportunity to  
10 receive future services and/or make contracts as a vendor. *Id.* Such conclusory and speculative  
11 allegations are insufficient to state a cognizable claim under § 1981. *See Morris v. Dillard Dep’t*  
12 *Stores, Inc.*, 277 F.3d 743, 753 (5th Cir. 2001) (the plaintiff’s claim that banning her from the  
13 store prevented her from making a contract with the store was too speculative because the  
14 plaintiff presented no evidence “indicating she made any tangible attempt to purchase, or to  
15 return, specified goods at the store, or to enter any other contractual agreement with the [store]”);  
16 *Johnson v. OfficeMax, Inc.*, No. 2:11-cv-2578-MCE-JFM, 2011 WL 6141280, at \*4 (E.D. Cal.  
17 2011) (“[P]laintiff’s claim that he was denied the opportunity to purchase by being kicked out of  
18 the store fails as speculative and insufficient because plaintiff does not demonstrate he would  
19 have attempted to make a purchase even if he was not ejected from the store. . . . [T]he allegations  
20 only establish that plaintiff suffered a possible loss of a future contract opportunity,” not an  
21 “actual loss of a contract interest.”). Moreover, Plaintiff fails to put forth any allegations that “but  
22 for” her race, ACRC’s Board would not have banned her from the Board’s public meetings or  
23 prevented her from receiving services and/or making contracts as a vendor to offer services.

24 Accordingly, the undersigned recommends dismissal of Plaintiff’s § 1981 claim based on  
25 ACRC Board’s banning her from public Board meetings. Although it seems very unlikely that  
26 Plaintiff could cure these defects through amendment, it is not inconceivable that she could.  
27 Given the generous leave to amend standard for pro se applicants, and that the undersigned is  
28 recommending dismissal with leave to amend other claims, the undersigned similarly

1 recommends granting Plaintiff leave to amend this § 1981 claim.

2 **IV. Leave to Amend**

3 Because Plaintiff could conceivably cure the deficiencies in some of her claims through an  
4 amended complaint, the undersigned recommends the Court grant Plaintiff leave to amend the  
5 following claims: Plaintiff's FEHA claims against all Defendants, Plaintiff's § 1981 claims  
6 against Crick and Rich-Banales, and Plaintiff's § 1981 hostile work environment and § 1981 non-  
7 employment-based claims against Bonnet and ACRC. *See Noll v. Carlson*, 809 F.2d at 1449.

8 Should this recommendation be adopted, Plaintiff is informed that the Court cannot refer  
9 to a prior pleading to make an amended complaint complete. Local Rule 220 requires that an  
10 amended complaint be complete in itself, without reference to any prior pleading. This is  
11 because, generally, an amended complaint supersedes any prior complaints. *Lacey v. Maricopa*  
12 *County*, 693 F.3d 896, 927 (9th Cir. 2012) ("[T]he general rule is that an amended complaint  
13 super[s]edes the original complaint and renders it without legal effect."). Once plaintiff files an  
14 amended complaint, any previous complaints no longer serve any function in the case. Therefore,  
15 in an amended complaint, as in an original complaint, each claim and the involvement of each  
16 defendant must be sufficiently alleged.

17 **V. Plain Language Summary of these Findings and Recommendations for a Pro Se**  
18 **Litigant**

19 The undersigned is recommending that the motion to dismiss against you be granted with  
20 respect to: your claims against ACRC's Board; your FEHA claims against all Defendants; your  
21 § 1981 claims against Crick and Banales; and your § 1981 hostile work environment and non-  
22 employment-based claims against Bonnet and ACRC. Because it is possible there are additional  
23 facts you could allege to establish all of these claims, except for the claims against ACRC's  
24 Board, the undersigned is recommending that you be given leave to amend these claims.

25 The undersigned is recommending that the motion to dismiss be denied with respect to  
26 your § 1981 claims for retaliation and constructive discharge.

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28 ///

**VI. Conclusion**

Accordingly, IT IS HEREBY ORDERED that:

1. Defendants' request for judicial notice (ECF No. 10-2) is GRANTED; and
2. Defendants' request to incorporate by reference the Settlement Agreement (ECF No. 5-1 at 29-32) is DENIED.

IT IS FURTHER RECOMMENDED that:

1. Defendant's Motion to Dismiss (ECF No. 5) be GRANTED in part and DENIED in part as follows:
  - a. GRANTED as to Plaintiff's claims against Defendant ACRC's Board;
  - b. GRANTED as to Plaintiff's FEHA claims against all Defendants;
  - c. GRANTED as to Plaintiff's § 1981 claims against Defendants Crick and Banales;
  - d. GRANTED as to Plaintiff's § 1981 hostile work environment claim against Bonnet and ACRC;
  - e. GRANTED as to Plaintiff's § 1981 non-employment-based claim against Defendants Bonnet and ACRC;
  - f. DENIED as to Plaintiff's § 1981 retaliation claim against Defendants Bonnet and ACRC;
  - g. DENIED as to Plaintiff's § 1981 constructive discharge claim against Defendants Bonnet and ACRC;
2. Dismissal of Plaintiff's FEHA claims, § 1981 claims against Defendants Crick and Banales, § 1981 hostile work environment claims against Bonnet and ACRC, and § 1981 non-employment-based claims against Bonnet and ACRC be without prejudice.
3. Plaintiff be granted thirty (30) days after the adoption of these findings and recommendations to file an amended complaint or inform the Court on her decision to proceed with the claims that were not dismissed.

These findings and recommendations are submitted to the United States District Judge assigned to this case, pursuant to the provisions of 28 U.S.C. § 636(b)(1). Within fourteen (14)

1 days after being served with these findings and recommendations, either Party may file written  
2 objections with the Court. Such document should be captioned “Objections to Magistrate Judge’s  
3 Findings and Recommendations.” Local Rule 304(d). The Parties are advised that failure to file  
4 objections within the specified time may waive the right to appeal the Court’s order. *Martinez v.*  
5 *Ylst*, 951 F.2d 1153 (9th Cir. 1991).

6 DATED: December 9, 2024

7  
8   
9 SEAN C. RIORDAN  
UNITED STATES MAGISTRATE JUDGE